

Nama (Name) : Arie Martin Parulian
 N.P.M. (Student Number) : 1606850526
 Tempat Lahir (Place of Birth) : Bandung
 Tanggal Lahir (Date of Birth) : 19-09-1992
 Program (Program) : Magister (Graduate)
 Fakultas (Faculty) : Ekonomi dan Bisnis (Economics and Business)
 Program Studi (Major) : Magister Manajemen (Master of Management)

Tanggal Lulus (Date of Graduation) : 13-01-2018
 Nomor Ijazah (Certificate Number) : 0082/S2-FEB/1/2018
 I.P.K. (G.P.A.) : 3.55
 Total Kredit (Credit Earned) : 44
 Predikat (Predicate) : Sangat Memuaskan (Very Good)
 Judul Skripsi/Tesis/Disertasi (Undergraduate Thesis/Master's Thesis/Doctoral Thesis Title)
 Pengaruh Komunikasi Terhadap Perubahan dan Kepercayaan Organisasi Terhadap Kesiapan Perubahan
 (Studi Kasus pada Sekolah XYZ)
 (The Effect of Communication to Change and Organizational Trust on Readiness for Change (Case Study on School XYZ))

Kode (Code)	Mata Kuliah (Course Title)	K (C)	N (G)
Semester 2016/2017 - 1			
ECAM801207	Akuntansi untuk Manajer (Accounting for Managers)	3	B-
ECMM801101	Manajemen Fungsional (Functional Management)	3	B+
ECMM801111	Riset dan Statistik Terapan (Applied Research and Statistics)	2	A
ECMM801121	Kepemimpinan dan Perilaku Organisasi (Leadership and Organizational Behavior)	3	A
ECMM801131	Lingkungan Bisnis (Business Environment)	2	B+
ECMM801141	Etika dan Tata Kelola (Ethics and Governance)	2	A-
Semester 2016/2017 - 2			
ECMM801014	Manajemen Hubungan Industrial (Managing Industrial Relations)	3	A-
ECMM801021	Manajemen Strategik (Strategic Management)	3	B
ECMM801024	Manajemen Talenta (Talent Management)	3	A
ECMM801034	Manajemen Kinerja SDM (Managing People Performance)	3	A-
ECMM801054	Manajemen Strategik SDM: Teori & Kasus (Strategic HRM: Theory & Cases)	3	A
Semester 2017/2018 - 1			
ECMM801013	Perilaku Konsumen (Consumer Behavior)	3	B+
ECMM801044	Manajemen Pengembangan Organisasi (Organizational Development)	3	A-
ECMM801090	Makalah Ilmiah (Scientific Papers)	2	A
ECMM801091	Karya Akhir (Final Project)	4	B+
ECMM801151	Inovasi dan Kewirausahaan (Innovation and Entrepreneurship)	2	B+

----- Akhir dari Transkrip (End of Transcript) -----



26 Maret 2018
 Direktur Pendidikan (Director of Education)

Prof. Dr. Ir. Harinaldi, M.Eng.
 NIP. 196810301993031001

